



# Green Manufacturing Initiative and Green Manufacturing Industrial Consortium

Western Michigan University  
Green Manufacturing Research Center  
John Patten, Dave Meade, Matthew A. Johnson and Michael Barcelona

2<sup>nd</sup> Annual Michigan Green Chemistry Conference 2010  
Lansing, Michigan

WESTERN MICHIGAN UNIVERSITY

College of Engineering and Applied Sciences  
Manufacturing Research Center

# Overview

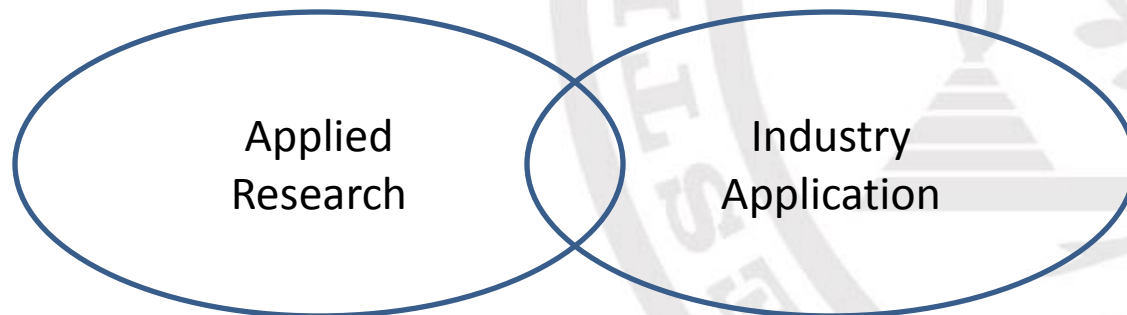
- Background of the Initiative
  - History of Concept at WMU
  - Founding and DOE Grant
  - Purpose of the Initiative
- Green Manufacturing Initiative Consortium
  - Structure and Members
  - Benefits
- Case Studies
  - Highlight of recent projects

# Brief History

- Concept developed in 2003 at WMU.
  - Gained traction and received interest from industry.
  - In 2010, Rep. Fred Upton and Senators Stabenow and Levin, the idea received funding through the U.S. Department of Energy.
    - \$1 Million in funding.
  - Funds used to develop the Green Manufacturing Initiative and Consortium.
  - Director of the Green Manufacturing Initiative
    - Dr. John Patten, Department Chair of Manufacturing Engineering.

# Focus of Initiative

- To provide a conduit between the university and industry to solve green (sustainable) manufacturing related problems.
- Conduct internal research in key university focus areas.



# Our Philosophy

Environmental (benign)

+

Energy (conscious)

+

Economical (viable)



# The Green Team

- College of Engineering and Applied Sciences
- College of Arts and Sciences
  - Biology
  - Chemistry
  - Geology
- College of Business





## Green Manufacturing Initiative Consortium (GMIC)

- A mechanism to catalyze partnerships among industry, academe, and government.
- Based on National Science Foundation's (NSF) model .
  - Industry/University Collaborative Research Center (IU/CRC)
- Chair of GMIC
  - Dr. David Meade, Associate Professor of Manufacturing Engineering

# Vision of GMIC

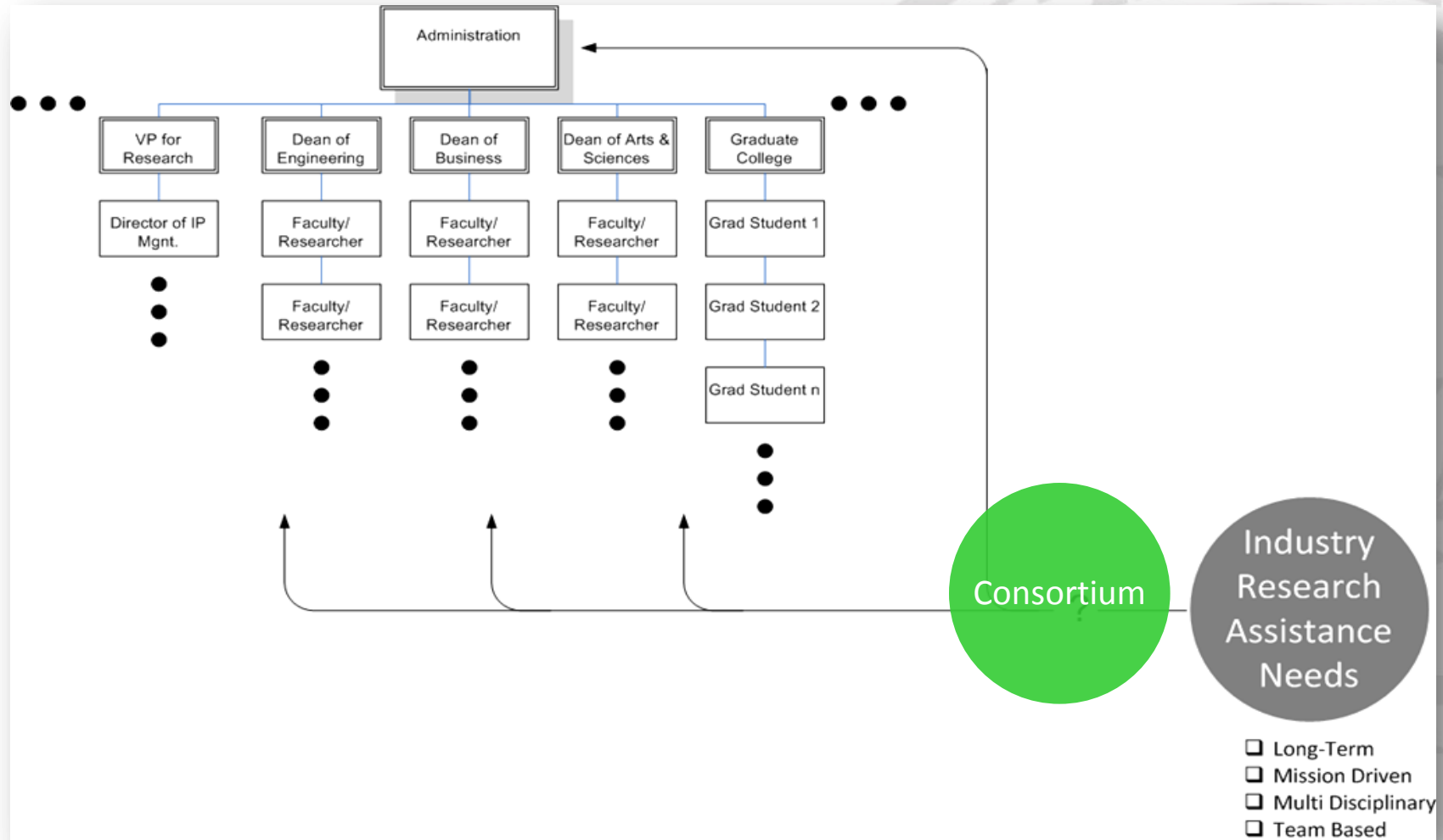
- The Green Manufacturing Industrial Consortium (GMIC) is a university-industry based research collaborative comprised of Western Michigan University (WMU) faculty, students, and staff, and **10-30** industry partner companies.
- WMU will work with GMIC partners (industry) to **improve (i.e. reduce) the environmental and energy impact of their designs, materials, processes, and facilities**, including end use of their products through the end of the product lifecycle.
- Projects accomplished through leveraging the industrial partners **experience and resources** and the university's **technical expertise and research facilities**.



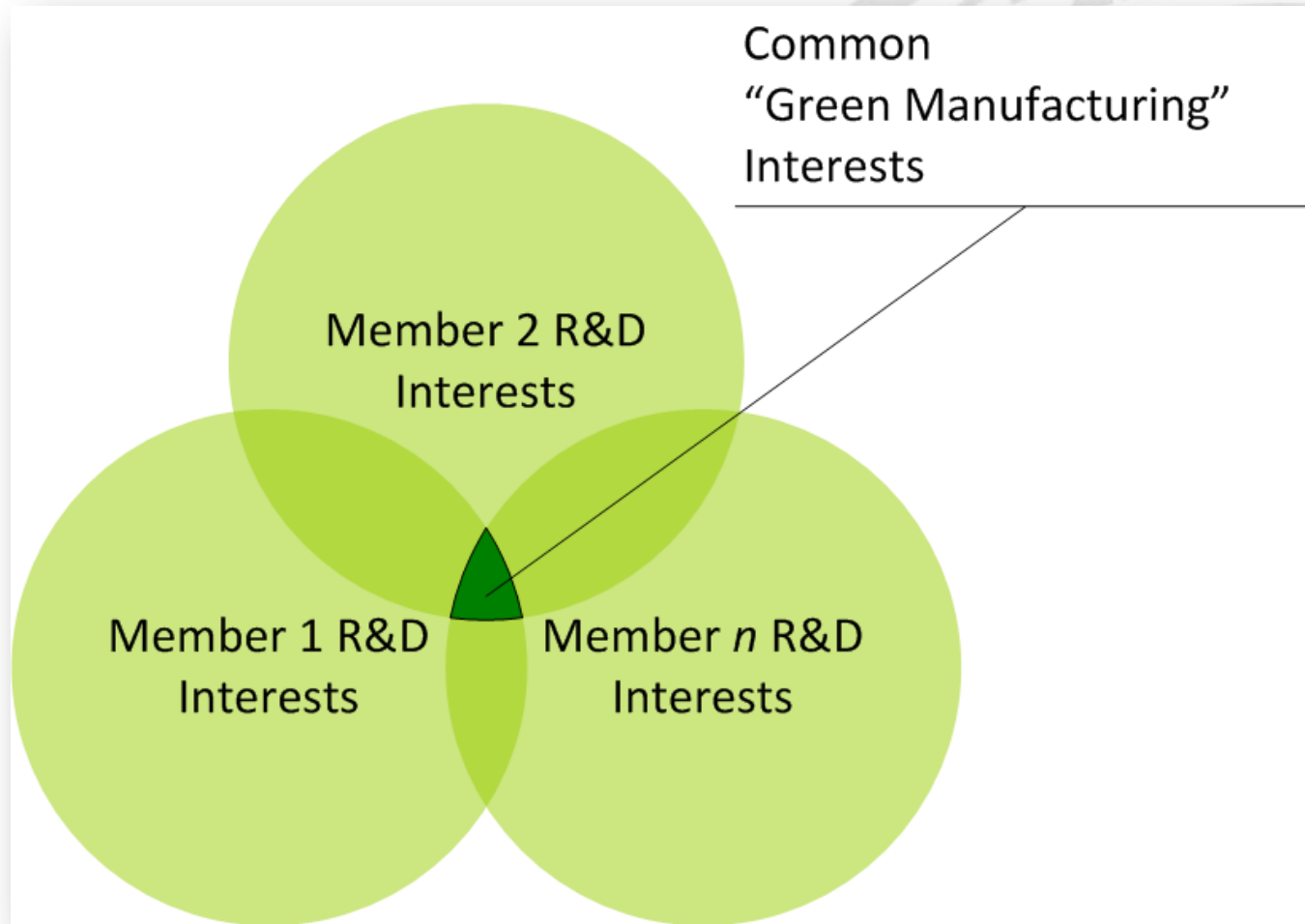
# Mission

- The Green Manufacturing Industrial Consortium (GMIC) has two focuses:
  1. To support advancement in manufacturing practice through the creation of more energy efficient and environmentally benign processes and products while enhancing productivity and sustaining or increasing output.
  2. To provide a forum for manufacturers to coordinate research and share results, while leveraging R & D funding, at the pre-competitive stage.

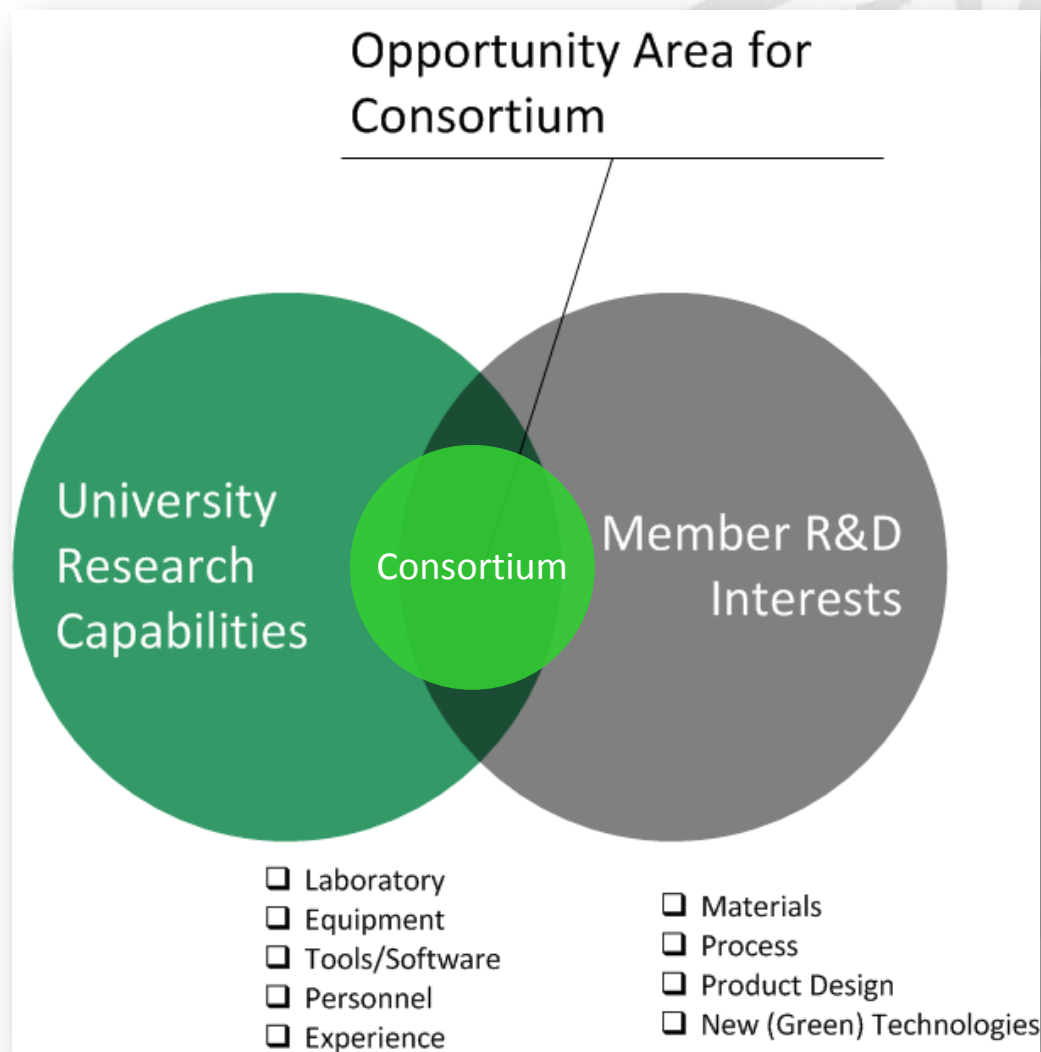
# What problem is the consortium trying to solve?



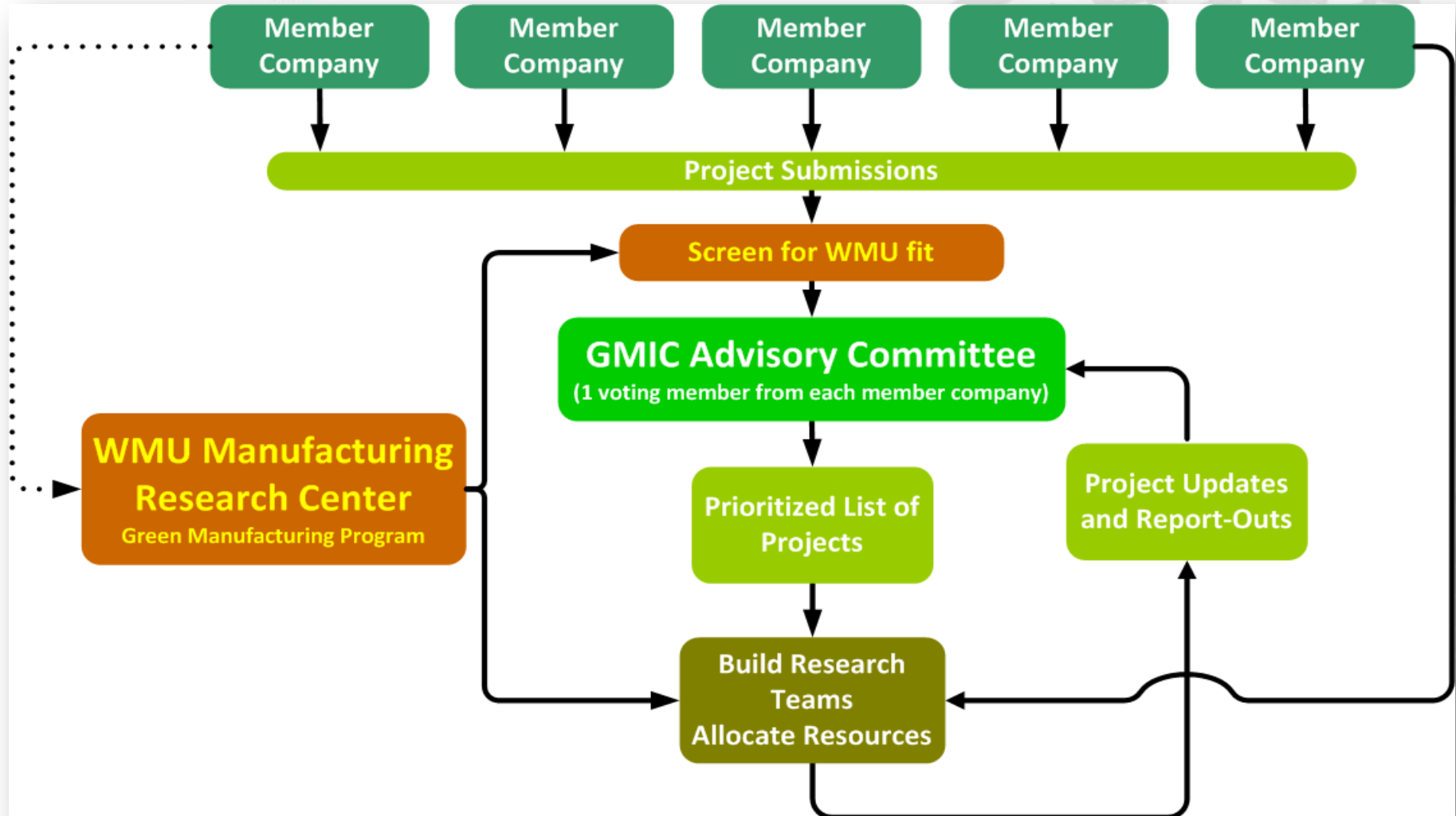
# Existing industry efforts and/or needs



# GMIC- 'The Focal Point'



# Project Selection/Execution Process





# Membership

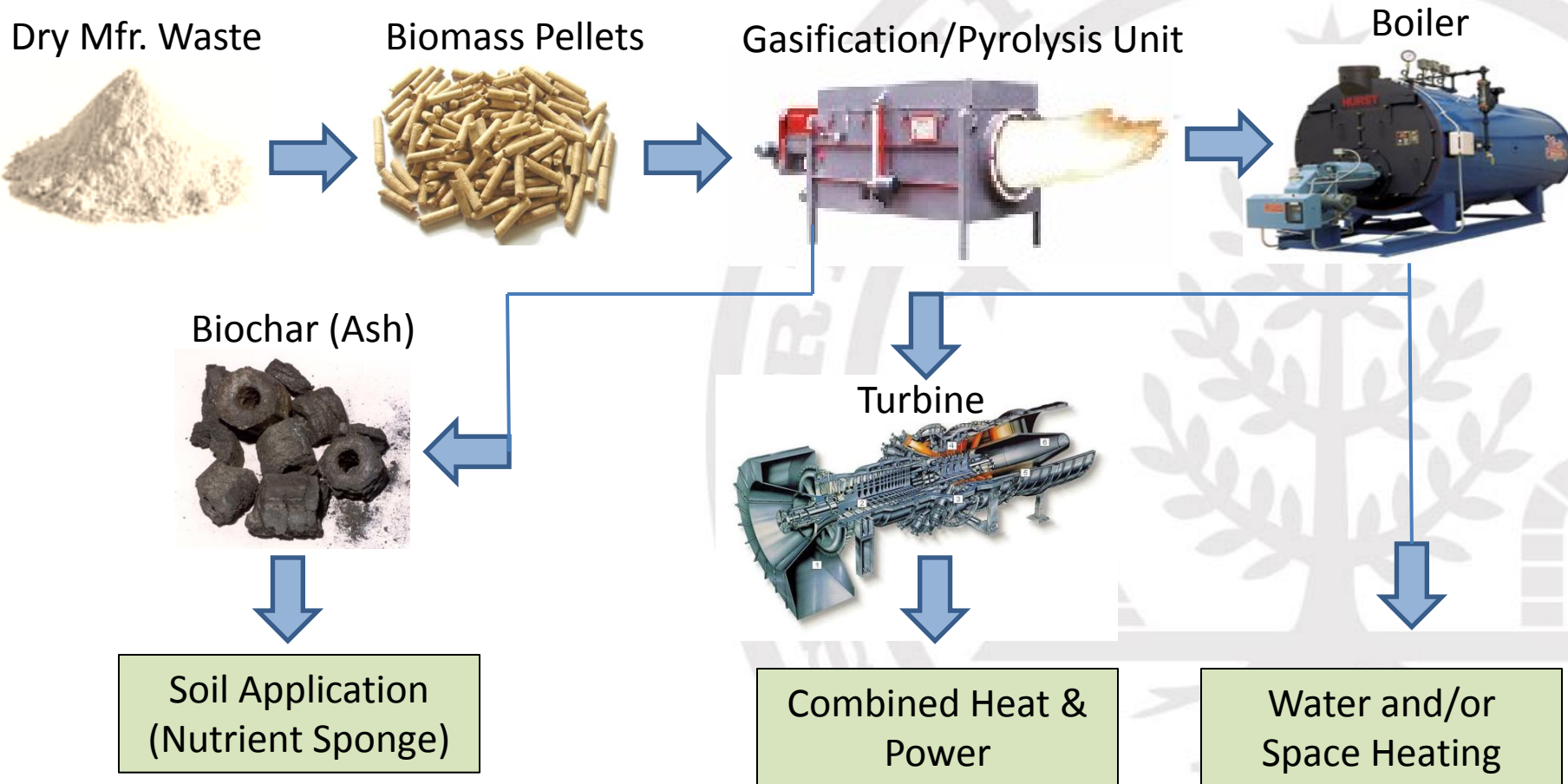
- 5-Year “commitment” (non-binding)
- \$25,000 annual membership dues
- Signed Memorandum of Understanding (MOU)
  - Ownership and management of Intellectual Property
- Member developed bylaws
  - Project selection procedures
  - New member induction process

# Case Studies

- Since January 2010, GMI has undertaken various projects with companies in West Michigan.
  - Waste-to-Resource- Bio
  - Facility Energy (Bio/Renewable)
  - Facility Efficiency
  - Coatings Research
  - LEAN Manufacturing

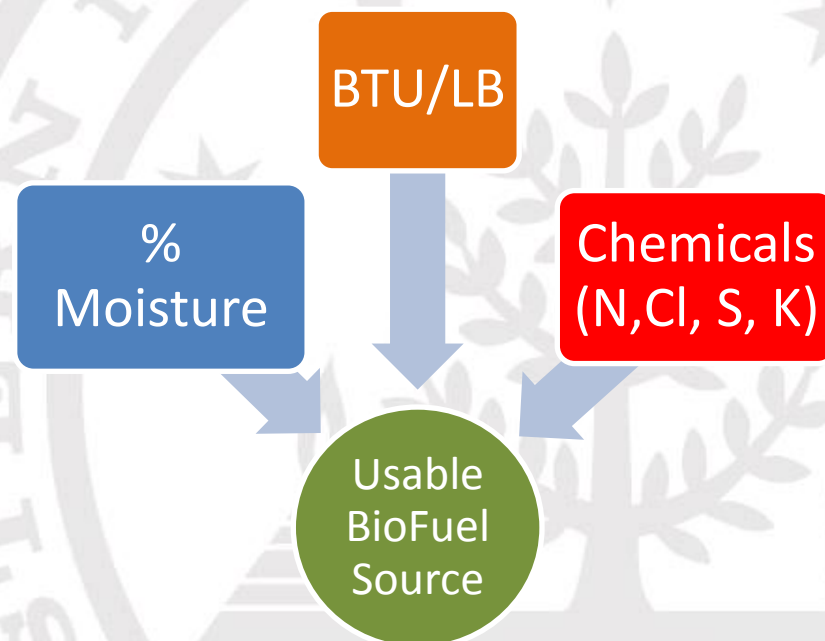


# Waste-to-Resource Biomass Pellet (Food Waste) Fuel



# Waste-to-Resource Biomass Pellet Fuel

- Biomass Fuel Source
  - Manufacturing food waste
  - Primarily processed hydrocarbons
- Financial Cost: \$1.36 million
- 10-Year NPV: \$5.69 million
- IRR: 53%
- 3.12 year payback
- Project at pilot testing phase.



# Waste-to-Resource Anaerobic Digestion

- Erdman Machine's Goal
  - 100% of operation running on energy produced onsite
- Current
  - Anaerobic digester
    - w/ flare
  - OOC waste water treatment plant
  - Design for biodiesel plan
- Bio Feedstock Available
  - Meat shavings & fat
    - 75% Solids
    - Beef, chix, pork
  - Garlic butter byproduct
    - 40% solids
  - Cheese mfg. byproduct
    - 25% solids
  - Cow/pig manure
    - Goal: 10-15% solids



# Waste-to-Resource Anaerobic Digestion

- Biogas can offset
  - NG
- Digestate can offset
  - Fertilizers
- Biodiesel can offset
  - Petroleum diesel, electricity, heating fuels
- Project is currently in the system design phase.
- Digester Equilibrium
  - Optimum feedstock blend [TVS/Gal]
  - Feed Rate [Gal/day]
  - Turnover Rate [# /day]
  - Retention Time [Days]

# Evaluation, Optimization and Re-Design of a Forklift Fleet

- Worked with company to evaluate a combined renewable energy/electric forklift project.
  - Replaced fleet with smart chargers and new batteries.
  - Provided cost analysis for 20% renewable energy to the forklifts.
  - Conducted energy analysis studies on forklifts in operation.
  - Operators were retrained to be more efficient.
  - Batteries and Chargers
    - Initial Investment: \$33K
    - Return: \$29.5k/year
    - Simple Payback: 13 months
- Solar/Wind energy
  - Initial Investment: \$56k
  - Simple Payback (Comb.): 3 years



# Autophoretic Coatings

- Researching alternative pre-treatments to improve corrosion resistance.
  - To reduce the amount of coating used by 50%.
- Most autophoretics are PVC-based currently.
  - An environmental concern.
  - Investigating alternatives.

Reduce

Improve

Eliminate

Reduce the environmental impact of the companies hexavalent chromium plating operations.

- Provided plans to decrease hazardous waste stream by 97% by reducing the amount of solid and chemical chromic acid waste coming from their process.
  - Chemical remediation.
  - Contamination prevention.
  - Work center design.
- Proposed heat cycling plan of the plating tanks to reduce energy consumption by 53%.
  - Total projected savings of \$5000.00/annually and 1.5 year payback.

# “Greening” the Chrome Plating Industry: Case Study

Matthew Johnson  
Western Michigan University



# Why the concerns?

- Environmental and Health Concerns
  - Hexavalent Chromium
    - Highly Toxic, Carcinogenic
  - Exposure limits set by OSHA. 2/06
    - Can not release dust, fumes or mists from the operation.
    - Permissible Exposure Limit (PEL) of  $5.0 \mu\text{g}/\text{m}^3$ 
      - Maximum allowable 8 hour concentration exposure.
      - Air samples must be taken during working hours.
- FDA has set restrictions on emissions through water and air.
  - Hexavalent chromium is extremely mobile and travels into the water tables very easily.

# Diagram of Plating Tank

- Hexavalent chromium ( $\text{Cr}^{+6}$ ) is plated onto workpiece with a reduction.
- A catalyst initiates this process. At the end of the reduction, only pure chromium ( $\text{Cr}^{+0}$ ) is plated onto the workpiece.
- Solution is a mixture of (99%>)hexavalent and (1% or less) trivalent chromium. The work piece is the only point where chromium is fully reduced.

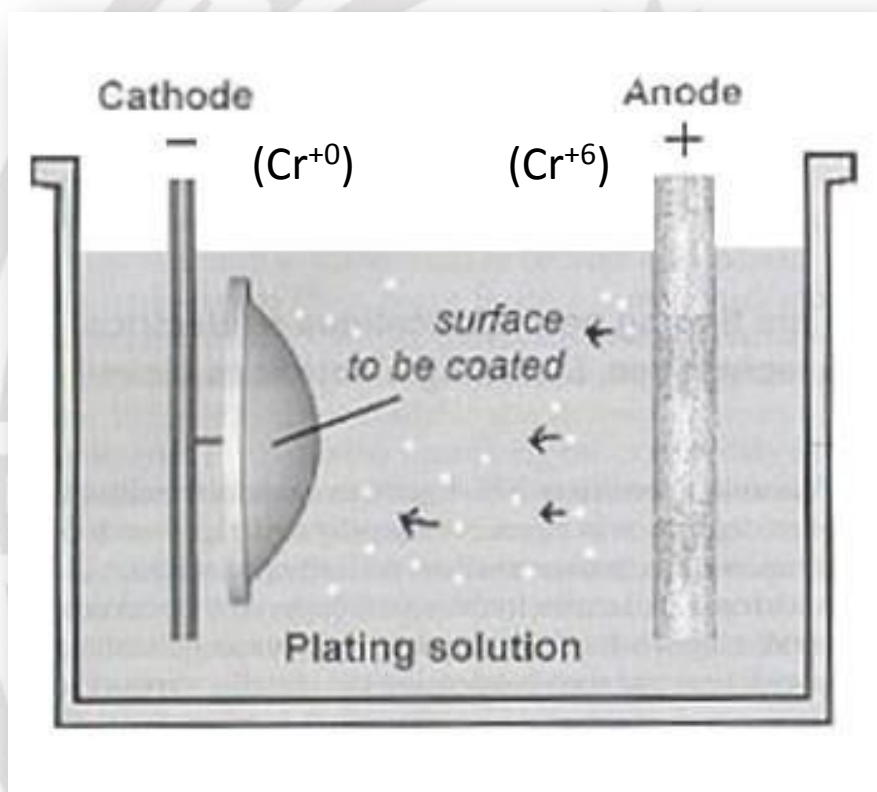


Image Source: Swicofil AG Textile Services  
Site: [http://www.swicofil.com/textile\\_metallization.html](http://www.swicofil.com/textile_metallization.html)  
Retrieved (2/26/10).

# Hazardous Waste Remediation

- Investigated switching to alternative process.
  - No process will fit the requirements of the products plated in an economical manner at this time.
- Developed the root causes for hazardous waste disposal.
  - 1<sup>st</sup> Source: Plating bath is contaminated and no longer plates out onto parts.
    - Three sources of contamination.
      - Hexavalent chromium is reduced to trivalent chromium.
      - Mineral contamination from the water source.
      - Dirt and Iron from the plated workpieces.
  - 2<sup>nd</sup> Source: Degraded rubber tank liners, wood framing from tanks and clean up supplies are contributors to solid waste that is contaminated by chromic acid.
    - All waste needs to be sent to the same hazardous waste facility.

# Re-oxidation of Trivalent Chromium

- Electrolytic separation is the best option for small plating systems.
  - Typically these units are called porous ceramic diaphragms.
  - Applying a current from a rectifier allows metallic contaminants to accumulate within the ceramic pot.
    - This waste can be collected in sludge form or plated to the cathode.
    - Simultaneously, the trivalent is re-oxidized at the anode of the device.
      - Further ensuring solution life.

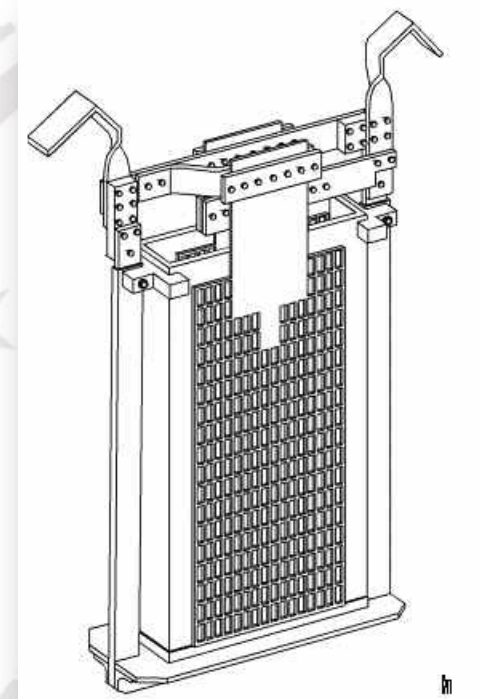


Image Source: Hard Chrome Plating Consultants, Inc. (2010)  
Site: [www.hard-chromesystems.com](http://www.hard-chromesystems.com) (Retrieved 4/22/10)

# Solid Wastes

- Rubber tank liners are constructed of PVC.
  - Oxidation ‘liquid-line’ causes PVC to breakdown.
    - Current life of the tank liners is 1.5-2 years before replacement.
    - Disposed with hazardous waste.
- Framework of tank and air scrubber hood is made of wood currently.
  - The chromic acid often causes the wood to breakdown and results in replacement on a biyearly basis.
    - Wood sent to hazardous waste.
- Towels, paper, cardboard, etc. to clean up chemical spills and drip from pulling parts from the solution.
  - All these supplies sent to treatment facility as well.



# PVC Liners w/ Teflon Skirt

- Increases the life of a liner from 1.5-2 yrs to 6-7 yrs.
  - PTFE or Teflon barrier prevents oxidation of liner at the surface.

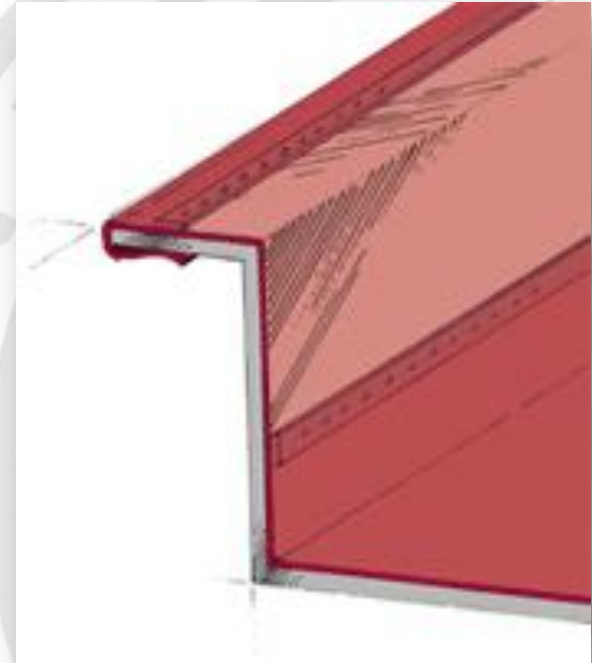
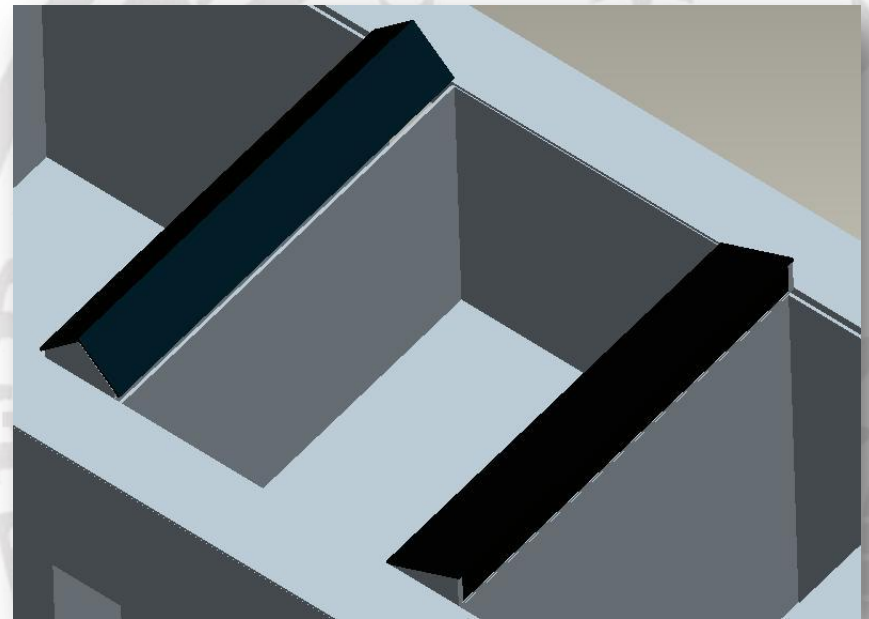


Image Source: Witt Lining Systems (2010)

Site: <http://wittliners.com/chromeplating.asp> Retrieved 4/23/10

# New Work Station

- Incorporation of drip guards between tanks.
  - Removable and easy to clean.
  - Made from PVC or PTFE depending on service life desired.
  - All chrome acid feeds back to plating tanks with design.



# Conclusions

- Reduced the amount of hazardous waste by 97%.
  - Payback of approximately 1 year.
- Provided data to reduced the size of the operation by 1/3 to improve energy efficiency.
- Provided a plan to optimize heating of the solution with batch schedule.

# Alternative Processes

- Currently we are investigating economical and environmentally sustainable alternatives to hexavalent chrome plating.
  - Trivalent chrome
  - HVOF thermal sprays
  - Electroless nickel
  - PVD and CVD coatings

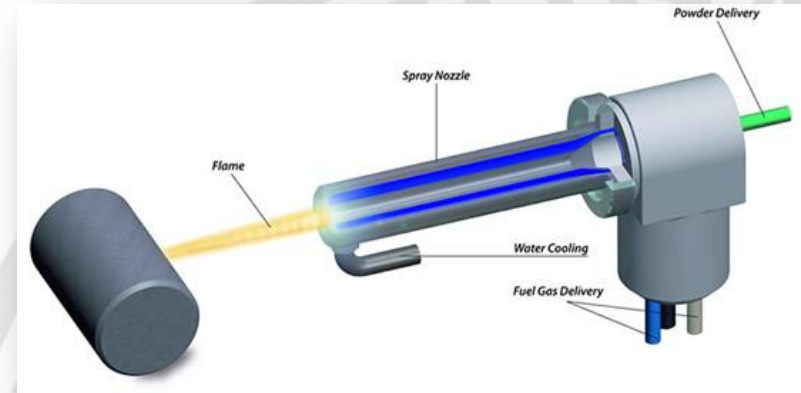


Image Source: Deloro Stellite, "HVOF- High Velocity Oxy Fuel" (2010).  
Site: [www.stellite.co.uk/.../tabid/76/Default.aspx](http://www.stellite.co.uk/.../tabid/76/Default.aspx) (Retrieved 2/24/10).



Image Source: PVD, "An example of a PVD vacuum coating machine, (2010).  
Site: <http://www.pvd-coatings.co.uk/coating-machine.htm> (Retrieved 2/24/10).

# Current Projects

- Powder Coating
  - Spray-to-Waste minimization.
- Waste-to-Energy
  - Another food waste project.
- Site Assessment Tool Development





# Contacts & Progress Reports

- Want more information about the consortium?
  - Carey Schoolmaster, Program Coordinator
    - [carey.schoolmaster@wmich.edu](mailto:carey.schoolmaster@wmich.edu)
- See our updates and progress via “Green Scoreboard” on our website at <http://www.wmich.edu/mfe/mrc/greenmanufacturing/>



Green Scoreboard			
Investments	Annual Savings	Return on Investments	Potential Jobs Created
\$2,361,600	\$3,163,253	6.5 months	73

QUESTIONS OR COMMENTS?

THANK YOU FOR YOUR TIME.

